

Terms of Reference for the Local Care and Transformation Programme (LCTP) Task and Finish Group

Context

Members of the Health Overview and Scrutiny Committee are aware through their work of the challenges impacting the local health and care system both nationally and in Shropshire. The Local Care Transformation Programme (LCTP) is one of Shropshire's health and care system's two major transformation programmes to help to address these challenges. The LCTP brings together a collection of transformation initiatives that are designed to deliver more joined up, integrated and proactive care in peoples' homes and local communities, supporting improved health and wellbeing for our population. This is encompassed by the Local Care vision of "adding years to life and life to years".

The programme consists of initiatives that are designed to deliver more care into the community achieving improved outcomes and experiences for patients, while also helping to relieve pressure on the acute hospital services so that those services can deliver quality services when people need them.

This task and finish group has been commissioned to review the impact of the first phase of this programme, with the learning from this review then being applied to inform the work of the second phase of the LCTP.

Objectives

- To understand the definition of prevention in the context of the LCTP and how this relates to the wider prevention continuum
- To understand the scope of the Local Care Transformation Programme
- To understand the current and predicted programmes performance against targets
- To explore the impact of the first phase of the LCTP namely:
 - Virtual wards
 - Alternatives to hospital admission (rapid response)
 - Integrated Discharge Team (IDT)
- To understand the role that community hospitals will play in the delivery of the LCTP
- To identify the impact and implications of changing provision and how that might be maximised or mitigated
- To identify different outcomes and option models of provision in communities
- To make evidence-based recommendations that will promote and embed prevention and demand management, supporting the system's commitment to reducing health and rural access inequalities and delivering care as close to home as possible

Strategic Links

This piece of work links to the following Council strategic objectives:

- **Shropshire Plan- Healthy People**
 - Single system view to tackle inequalities, get in early yourself, supported by us or by our partners
 - “We will work with partners to develop, commission and deliver the right services and support that meet the needs of children, young people, adults and families in the right place, at the right time.
- **Shropshire Health and Wellbeing Strategy 2022-27**
- **Shropshire Inequalities Plan 2022-2027**

Impact expected/Added value

- By working closely with system partners the group can influence the shape of the programme
- The group can identify and allow for the mitigation of the impact and implications of provision changes for the people of Shropshire.
- This approach will see a set of evidenced based recommendations being formed which will advise approaches to reduce duplication, improve accountability, and improve service experiences.

Metrics

- Hospital admissions
- Time to discharge
- Number of 'on-line' virtual beds

Information required

- Briefing on the scope and purpose of the LCTP
- Briefing on prevention in the context of the LCTP and how this relates to the wider prevention continuum
- Current and predicted levels of requirement for services
- Current and predicted system performance against targets
- Examples of local care being comprehensively considered in the development and implementation of strategies, plans, policies and service design and provision measures for health and care
- Examples of good practice of health and care provision in local communities from other areas of the country
- Joint Strategic Needs Assessments

Methods to be used

- Officer briefings
- Partner briefings
- Best practice examples
- Desk top research
- Evidence from witnesses
- Bench marking with other similar county unitary and county councils and health systems to identify examples of best practice from their experience
- Engagement with local organisations with knowledge and an interest in areas included in the LCTP.

Timescales

Suggested approach:

- Task and Finish Group reporting back to the committee on the 29/01/2024